

RIVERSAFE CYBER SECURITY PROJECT MANAGEMENT PRACTICE

Legacy technology

The security landscape is extremely dynamic with cyber threats evolving on a daily basis. As organisations struggle to keep up many are finding that they have invested millions in security technology that is fast becoming obsolete.

A lack of appropriate skills

Add to this the fact that most organisations don't have their 'capability in concert' to enable them to undertake a particular security initiative with full visibility of all the other project streams underway within their environment. More often than not organisations will have some capability in-house, but typically these individuals are working in silos and are not exposed to the full end-to-end picture. This results in the security team hiring an outsourced project manager or solutions architect to deploy technology in isolation with no view of the impact or risk this might have on the overall security environment. Often they hire a project manager when what they really need is a security architect and vice versa. As a result the organisations can end up with the wrong resources on project streams and often the individual does not have the capability or the know-how to look holistically at the end-to-end security challenge.

How can RiverSafe help?

We consistently find this problem within organisations that we work with which is why we have created our Cyber Security Project Management Practice. RiverSafe is well-versed in dealing with programmes in this environment and our consultants are highly

experienced with great interpersonal skills and a demonstrable track record. This means that we can seamlessly plug gaps in your cyber team, either working as part of the team or independently, depending on your needs. We provide the capability, the people, the process as well as recommendations based on your current security environment and your technology requirements going forward. What is quite unique about RiverSafe is that we have both the cyber security and the project management capabilities. One of the areas where we find organisations struggle is correctly determining the scope for security deployments. Particularly as it relates to identifying the appropriate technologies, resources and process capabilities for their security needs. RiverSafe is able to do this and ensure that the necessary quality goal posts are defined. By clearly defining the tactical input/output requirements, we ensure that these are adopted as key metric drivers with a view to making sure that the appropriate levels of rigour and governance are embedded in the organisation for timely and effective delivery.

Complementing the cyber security team

Our project managers complement the cyber security team. Working with you we assess your appetite for risk and go to great lengths to understand what technology and processes you already have in place before we make any recommendations. We undertake discovery, we focus on the tools, and we assess and determine the missing capability needed to derive value from your technology. We make sure that you have the right people, the right technology and the right processes in order to deliver an agile



cyber security function. But of upmost importance, we deliver dynamic agile thinking in terms of how you deploy in order to get the benefits realisation you are looking for.

Key cyber security and project management capabilities:

- Critical asset discovery
- Risk assessment and security assurance
- Threat intelligence analysis and management
- Forensic and vulnerability analysis and management
- Security architecture development
- Security tool integration
- Use case development and design
- On boarding of the technology
- Management of logins and SIEM
- Workflow, tooling, project management
- Security network and infrastructure deployment with globally spread data centres
- Vendors and stakeholder management

- Set up programme and projects change management function in the organisation to underpin all change activities
- Produce security Big Data (IoT's) programme/ project roadmap clearly delineating key deliverables to implement each phase.
- Support with Target Operating Model (TOM), including end to end proactive and reactive process design for Cyber Defence Operations.

All these different areas are fundamental to defend against cyber threats and here at RiverSafe we take the time to understand your security architecture and how it all fits together.

A strategic approach

We understand that different organisations will have different operating models and their risk framework needs to be taken into consideration. A key aspect that we factor into any engagement is how we design security that is strategically right for your organisation and then how we manage the tactical and operational delivery of any deployment. For example, if the organisation already has a security outfit then diagnostics will be undertaken to understand your security technology, whether it is being optimised, your risk appetite in relation to your business goals and so forth.

Our approach is underpinned by a good understanding of the cultural, political, technological and economic



environment we find ourselves in. To this end we pro-actively keep abreast of vendor developments in the market and track which vendors are investing in their tools. All these factors contribute and influence our recommendations. This enables us to help you develop a security function with an agile approach imbedded into it.

Our technical capabilities

We have highly experienced professionals who hold the top technical accreditations

- Our team comprises of accredited consultants, both vendor specific and industry recognised accreditations such as CISSP and CHECK.
- Our project managers hold PRINCE2 and ITILv3 certifications in addition to technical qualifications.
- But more importantly RiverSafe has been delivering threat management, SOC enablement services and project management to organisations since it was founded in 2008.

Our track record

We have a history of successful global deployments stretching back over a decade. We put in place KPI's and SLA's and have rigorous processes so that we can effectively measure outcomes. We can work as part of your team or independently. We can work on a one-off assignment or across multiple project streams. We are incredibly flexible in our approach as we realise that one size rarely fits all.

RIVERSAFE

INTEGRITY, INNOVATION, IMPACT

ABOUT RIVERSAFE

Based in Central London, RiverSafe is a leading security, data and threat intelligence consultancy. RiverSafe enjoys a strong partnership with Operational Intelligence provider, Splunk, and in 2015, 2017 and 2018 it was awarded Professional Services EMEA Partner of the Year as a Splunk Certified Partner and Training Provider. RiverSafe has been delivering secure solutions to its customers for many years partnering with Cisco and, more recently, ThreatQuotient. A rapidly growing and innovative business, RiverSafe has a strong track record of producing results and a team of highly accredited consultants with a reputation for delivering value. Key customers in the portfolio include: Vodafone, BP, RBS, OVO Energy, Computershare, EDM, Addax Petroleum and WNC to name but a few. For more information please visit: www.riversafe.co.uk

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